Transforming Clinical Practice Initiative
Kansas Informational Webinar
October 19, 2015
12:00-1:00 p.m. CST

For Today’s Webinar

• During today’s webinar, we will mute all participant lines.
• Questions and comments should be typed in to the Chat function on the right side of your screen. The presenters will address during the Question & Answer section at the end of the presentation.
• Slides and a recording of this webinar will be made available on the Kansas Healthcare Collaborative website within one week.
• Thank you for participating!
Today’s Agenda

• Introductions
• Kansas’ Involvement and Supporters
• Background and Context: The Shift from Volume to Value
• Overview of the Transforming Clinical Practice Initiative and the Compass Practice Transformation Network
• Question & Answer
• Contact Information

Introductions: Today’s Presenters
The Transforming Clinical Practice Initiative (TCPI)

- The Center for Medicare & Medicaid Innovation (CMMI)
- Transforming Clinical Practice Initiative (TCPI)
- Support and Alignment Networks (SAN)
- Practice Transformation Networks (PTN)

- 10 Awardees
- 29 Awardees

The Compass Practice Transformation Network (Compass PTN) and State Leads

Primary Convener and Awardee: Iowa Healthcare Collaborative

- Georgia: Georgia Hospital Association Research and Education Foundation
- Iowa: Iowa Healthcare Collaborative
- Kansas: Kansas Healthcare Collaborative
- Nebraska: RPN, LLC – A Regional Provider Network
- Oklahoma: Oklahoma University Physicians and Telligen
- South Dakota: HealthPOINT at Dakota State University
Kansas Involvement

The Compass PTN Opportunity: A Word From KHA and KMS

Thomas Bell
President and CEO
Kansas Hospital Association

Jerry Slaughter
Executive Director
Kansas Medical Society
Background and Context:
The Shift from Volume to Value

HHS Sets the Stage for Change

Setting Value-Based Payment Goals — HHS Efforts to Improve U.S. Health Care

U.S. Department of HHS Secretary Sylvia M. Burwell
Three Strategies to Drive Progress:

1. Incentives to reward high-quality health care
2. Improving the way care is delivered
3. Accelerate availability of information to guide decision making

TCPI was listed as a specific strategy to improve care delivery in the U.S.
HHS Sets Value-Based Payment Goals

Target Percentage of Payments in FFS Linked to Quality and Alternative Payment Models by 2016 and 2018

2016
- 30% (FFS)
- 85% (All Medicare FFS)

2018
- 50% (FFS linked to quality)
- 90% (Alternative payment models)

GOALS:
- All Medicare FFS (Categories 1-4)
- FFS linked to quality (Categories 2-4)
- Alternative payment models (Categories 3-4)


MACRA, SGR and MIPS

- Medicare Access & CHIP Reauthorization Act of 2015 (MACRA)
  - Signed into law April 2015
  - Permanently repeals the 1997 Sustainable Growth Rate (SGR) Physician Fee Schedule (PFS) Update
  - Changes Medicare PFS Payments

- MACRA: Must Choose Between Two Value-Based Payment Tracks
  - Merit-Based Incentive Payment System (MIPS)
  - Alternative Payment Models (APM)
MIPS: Move to Pay for Performance Incentives and Increasing Clinician Accountability Even Within FFS

PQRS, MU and VM will combine into a single payment adjustment under MIPS in 2019

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<thead>
<tr>
<th></th>
<th>CY 2019</th>
<th>CY 2020</th>
<th>CY 2021</th>
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<tbody>
<tr>
<td>Quality – PQRS Measures</td>
<td>25%</td>
<td>25%</td>
<td>25%</td>
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<tr>
<td>EHR Use – Meaningful Use Measures</td>
<td>50%</td>
<td>45%</td>
<td>30%</td>
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<tr>
<td>Resource Use – Cost Measures</td>
<td>15%</td>
<td>15%</td>
<td>15%</td>
</tr>
<tr>
<td>Clinical Improvement – Care Coordination, Patient Satisfaction, Access Measures</td>
<td>10%</td>
<td>15%</td>
<td>30%</td>
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APM: Bonus Rewards Participation in New Models and Signals High Expectations for Risk-Based Models

Required Percentage of Revenue Under Risk-Based Payment Models

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<th>2019–2020</th>
<th>2021–2022</th>
<th>2023 and on</th>
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<tr>
<td>Required for All Providers</td>
<td>25%</td>
<td>N/A</td>
<td>50%</td>
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<tr>
<td>Option 1 OR Option 2</td>
<td>50%</td>
<td>25%</td>
<td>50%</td>
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<tr>
<td>75%</td>
<td>N/A</td>
<td>25%</td>
<td>75%</td>
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Source: The Advisory Board
So, where does TCPI fit in to this?

TCPI is the major national initiative designed to “provide hands-on support to 140,000 physicians and other clinicians for developing the skills and tools needed to improve care delivery and transition to alternative payment models.”

–HHS Secretary Sylvia M. Burwell

Transforming Clinical Practice Initiative:
The Compass Practice Transformation Network and Iowa Healthcare Collaborative
History: Iowa Healthcare Collaborative

- Community initiative in 2003, incorporated in 2005
- Provider-convened, community coalition to improve quality, safety and value
- Performance improvement vs. public reporting
- **Align and equip** health care providers for continuous improvement
- Promote **responsible public reporting** of healthcare information
- **Raise the standard** of healthcare

Context for Transforming Clinical Practices

- With the passage of the Affordable Care Act in 2010 came renewed efforts to improve our health care system.
- Efforts guided by focus on **better health, better health care, and lower costs** through quality improvement.
- Clinicians want to improve care for their patients, and to position their practices to thrive in a pay-for-value system.
- Increasing accountabilities from care delivery reform programs (e.g. Medicare Shared Savings Program).
- 16% (185,000) of clinicians are currently participating in CMS advanced care delivery models or model tests.
- With Innovation Center support, successful clinical practice leaders can support their peers with direct technical assistance to help them transform their practices.
A Whole New Sport

A Whole New Sport
Clinical Practice Leaders Have Already Charted the Pathway to Clinical Transformation

Traditional Approach
- Patient's chief complaints or reasons for visit determines care.
- Care is determined by today's problem and time available today.
- Care varies by scheduled time and memory/skill of the doctor.
- Patients are responsible for coordinating their own care.
- Clinicians know they deliver high quality care because they are well trained.
- It is up to the patient to tell us what happened to them.

Transformed Practice
- We systematically assess all our patients' health needs to plan care.
- Care is determined by a proactive plan to meet patient needs.
- Care is standardized according to evidence-based guidelines.
- A prepared team of professionals coordinates a patient's care.
- Clinicians know they deliver high quality care because they measure it and make rapid changes to improve.
- You can track tests, consults, and follow-up after the ED and hospital.

Source: Adapted from Duffy, D. (2014). School of Community Medicine, Tulsa, OK.

Transforming Clinical Practice Initiative Model

- Aligns with the criteria for innovative models set forth in the Affordable Care Act:
  - Promoting broad payment, practice reform and care coordination
  - Establishing community-based health teams to support chronic care management, and
  - Promoting improved quality and reduced cost through collaborative networks that support practice transformation

- Moves clinician practices through 5 phases of transformation
  - Supported by Practice Transformation Networks (PTN), Support & Alignment Networks (SAN), Quality Improvement Organizations and others.

Source: CMS TCPI PTN Information Webinar, November 20, 2014
**TCPI: 5 Phases of Transformation**

- **Set Aims**
- **Use Data to Drive Care**
- **Achieve Progress on Aims**
- **Achieve Benchmark Status**
- **Thrive as a Business via Pay for Value Approaches**

**TCPI is a Sustainable Practice Redesign**

- A collaborative, peer based learning initiative with focused, onsite improvement
- An opportunity to engage clinicians, patients, families and communities in stronger local partnerships to improve care
- Bi-directional learning and strengthening of healthcare policy

**TCPI Goals**

1. Support more than 150,000 clinicians in their practice transformation work
2. Improve health outcomes for millions of Medicare, Medicaid and CHIP beneficiaries and other patients
3. Reduce unnecessary hospitalizations for 5 million patients
4. Generate $1 to $4 billion in savings to the federal government and commercial payers
5. Sustain efficient care delivery by reducing unnecessary testing and procedures
6. Build the evidence base on practice transformation so that effective solutions can be scaled

*Source: CMS TCPI PTN Information Webinar, November 20, 2014.*

**Practice Transformation in Action**

Transforming Clinical Practice (TCP) would employ a three-pronged approach to national technical assistance.

- Aligned Federal and State programs with support contractor resources
- Practice Transformation Networks (PTNs) to provide on the ground support to practices
- Support and Alignment Networks (SANs) to achieve alignment with medical education, maintenance of certification, more

This technical assistance would enable large scale transformation of more than 150,000 clinicians’ practices to deliver better care and result in better health outcomes at lower costs.

*Source: CMS TCPI PTN Information Webinar, November 20, 2014.*
The Compass Practice Transformation Network (Compass PTN) and State Leads

Primary Convener and Awardee: Iowa Healthcare Collaborative

Dedicated Clinical and Operational Leads, Quality Improvement Advisors in each state
To support participating clinicians and practices

7 Key Benefits to Participating Clinicians

1. **Optimizes health outcomes** for your patients
2. **Promotes coordination of care** for your patients
3. **Learn from high performers** how to effectively engage patients and families in care planning
4. **More time spent caring for your patients**
5. **Alignment with new and emerging federal policies**
6. **Opportunities to be part of the national leadership in practice transformation efforts**
7. **No cost or risk to participate** in TCPI or PTN

Source: CMS TCPI PTN Information Webinar, November 20, 2014
Compass PTN Participant Expectations

• Join the PTN by **signing a charter** indicating that you will focus on the Initiative’s aims

• **Progress through the five identified phases of practice transformation** over four years using technical assistance and peer-led support

• **Identify a PTN point of contact** in your clinic to receive and disseminate information to clinicians from the PTN, CMS and other contractors

• **Collect and submit data monthly** via secure web portal beginning in late 2015/early 2016

• **Participate in 4-month PDSA improvement cycles** coupled with in-person (regional or statewide) learning sessions

• Participate in educational venues and **share experiences**

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**Call to Action**

Complete the Kansas PTN Charter online at:
www.khconline.org/files/Fillable_Charter.pdf
Q & A

For More Information about TCPI:

Your Compass
PTN/Iowa Healthcare Collaborative Contact:

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